



PARTICIPATORY SLUM UPGRADATION AND DELISTING

STANDARD OPERATING PROCEDURE

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FOREWORD

Recognising the crucial role played by slum dwellers in building and sustaining our cities, the Government of Odisha decided to empower these indispensable but impoverished residents of our cities by granting them in-situ land rights through the landmark legislation - 'The Odisha Land Rights to Slum Dwellers Act, 2017'. Subsequently, on 7th May, 2018, the Government launched the JAGA Mission with the noble and ambitious aim of transforming slums to liveable habitats through a combination of land rights and a comprehensive slum improvement process.

Given its sheer geographical scale covering all 2919 slums in all 114 cities and towns of Odisha and a beneficiary coverage of 1.8 million slum dwellers, JAGA Mission has become the world's largest slum land titling and improvement program. The Mission has received international acclaim and was awarded the prestigious World Habitat Award in 2019.

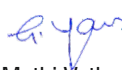
After having distributed land rights certificates to over 60000 families and land entitlement certificates to over 105000 families, JAGA Mission is now moving to its next stage of transforming slums to liveable habitats. This goal shall be achieved through a comprehensive slum improvement and upgradation process to provide the slum settlements with necessary physical infrastructure and amenities - such as piped water supply, pucca roads, street lighting, sanitation, drainage, household electricity, community centres, open spaces etc.

As a first step, a Standard Operating Procedure (SOP) has been prepared in partnership with the Centre for Policy Research (CPR), Delhi to guide the urban local bodies and slum dwellers associations in the process of de-listing of slums through the creation of necessary infrastructure and bringing the slums at par with the rest of the city. This mainstreaming of slums with the rest of the city will be the foundation of a humane, just and inclusive city development paradigm - not just as an idea, but in actual practice.

I am glad that the SoP has been made with a pragmatic approach of graded infrastructures and facilities and keeping in view the essentiality, doability & scalability.

I am confident that this participatory upgradation process will pave way for the physical, sociological, economical and political transformation of the slum areas.

I appeal to all involved in this process to commit themselves to the cause of empowerment of slum dwellers.


G. Mathi Vathanan

Sangramjit Nayak

Mission Director

Jaga Mission



FOREWORD

The Housing & Urban Development Department is the nodal Department of Government of Odisha for ensuring proper and planned growth of cities and towns with adequate infrastructure, amenities and services provided to the citizens through the Urban Local Bodies and parastatal agencies. The H&UD department has been anchoring the implementation of inclusive and growth-oriented urban reforms; strengthening urban planning with community participation, building capacities of the Urban Local Bodies (ULBs) to deliver services, creating and maintaining urban infrastructure.

The enactment of the 'The Land Rights Slum Dwellers Act, 2017' to provide Land Right Certificate (LRC) to the slum dwellers is a landmark step towards making cities equal. Based on this act, Jaga Mission is launched for achieving the broader vision of transforming the slums into Liveable Habitats. With coverage of approximately 1.8 million populations covering all the 114 ULBs of Odisha, this is one of the largest initiatives to reduce vulnerability of the urban poor in India by increasing tenure security.

Odisha Land Rights to Slum Dwellers Act & Jaga Mission is unique not just in what it has embarked upon doing, but also in how it does it. The operating procedure developed for implementing the initiative involves a unique combination of the most state of the art technological interventions, such as high resolution mapping of slums using drones, together with time tested participatory and community mobilization approaches using grassroots organizations and associations of slum dwellers.

Jaga Mission has completed survey and mapping of 1725 slums, using drone and Geo-Spatial Technology in less than 7 months' time. Door to door survey conducted for 1,68,141 Households capturing family and socio-economic details. Slum Dweller Associations (SDAs) have been formed in 2,100 slums. Land Rights Certificates in-situ granted for 60,000 families with more than 20,000 slum households are supported for housing under PMAY.

The State has won the prestigious 'World Habitat Award', a global recognition for its ambitious initiative - Jaga Mission. Government of Odisha and Tata Trusts were awarded "India Geospatial Excellence Award" for technological innovation in Odisha Land Rights and Jaga Mission Programme.

I am happy that to realise the sustainable transformation of slums into liveable habitats, a 'Standard Operating Procedure (SOP) for Slum Upgrading and Delisting in Odisha is being launched. The SOP intends to benefit the key stakeholders by undertaking a primary infrastructure needs assessment and subsequently bridging the identified gaps through a slum upgradation process.


Sangramjit Nayak

Standard Operating Procedure (SOP) for Slum Upgradation and Delisting in Odisha

1. Introduction

Continuing the Government of Odisha's landmark initiative of the Odisha Liveable Habitat Mission (OLHM), also known as the JAGA Mission, launched in 2018, and the successful implementation of the Odisha Land Rights to Slum Dwellers Act 2017 - basic infrastructure upgradation and delisting of slums emerge as the next critical steps towards transforming these informal settlements into liveable habitats, integrated with the urban area.

Guided by the Odisha Land Rights to Slum Dwellers Act, 2017 along with the allied Rules and the policy framework provided by the revised Slum Redevelopment & Development Policy 2011 (under revision), this document outlines the Standard Operating Procedure (SOP) via a Government Order for participatory upgradation of infrastructure and delisting of slums, progressing towards a liveable habitat. With this SOP, the Government of Odisha aims to initiate the next phase of the JAGA Mission to:

- (a) Move towards slum upgradation, by addressing the primary inequalities prevailing in urban areas to integrate the informal settlements into the mainstream city fabric
- (b) Create conditions for reducing the growth of slums in urban areas in the future, by addressing the core issues of access to land, services, housing and other necessities of urban life for the poor
- (c) Move up the ladder of building resilience in urban areas and slum proofing the city, by progressing from individual to community level to city level benefits, thereby ensuring increased urban resilience.

The Government of Odisha aims to use this SOP to further embed participation of slum residents in urban planning, development and decentralisation of decision-making processes (by activating Ward Officers) to achieve its vision of inclusive, egalitarian and liveable urban habitats.

2. Objective

The specific objectives of this SOP are:

- To lay down the procedure and benchmarks for undertaking participatory integrated slum level infrastructure upgradation and
- To establish procedure and documentation for delisting of a slum to integrate it to the rest of the urban area.

3. Extent of Operation of this SOP

This SOP for slum upgradation and delisting in Odisha shall extend to all Municipal Corporations, Municipalities and Notified Area Councils (NAC) in Odisha, collectively referred to as Urban Local Body (ULB) in this SOP.

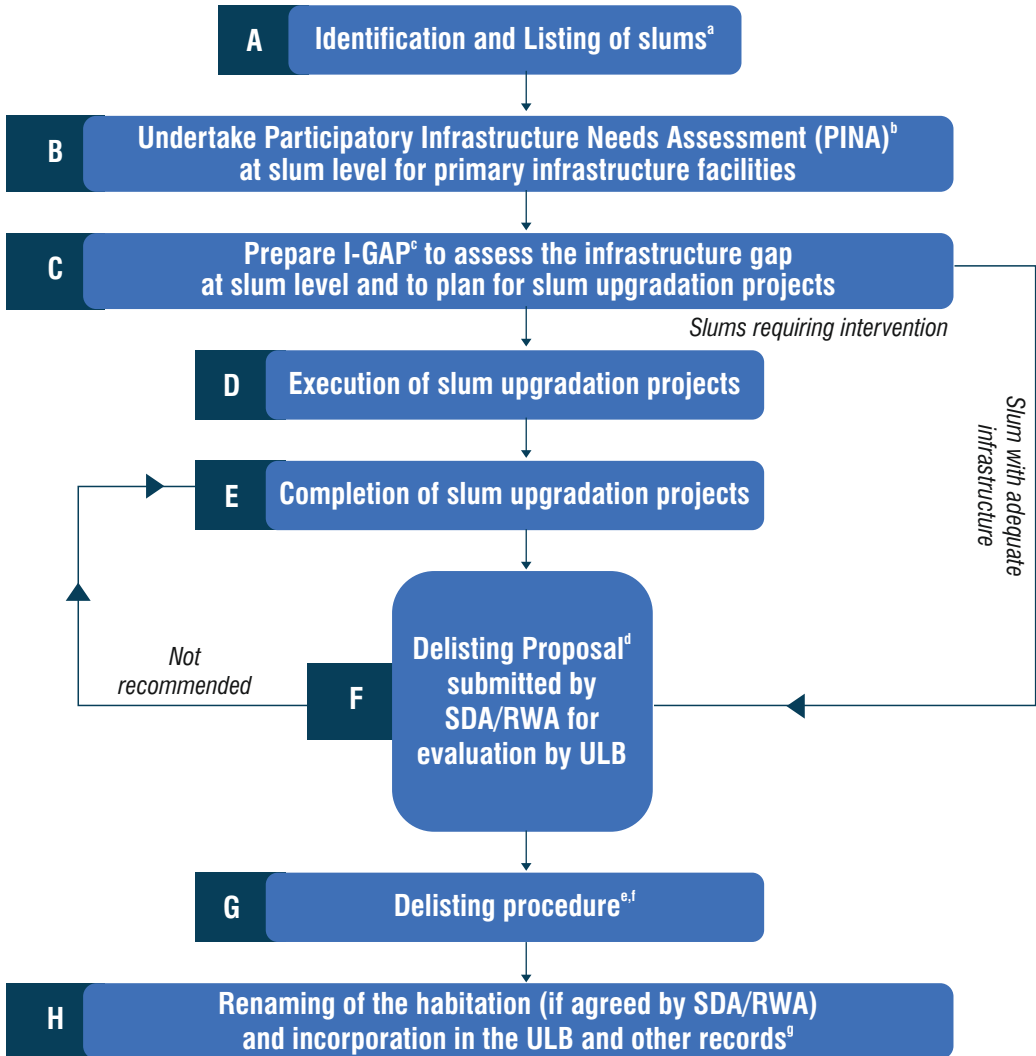
4. Nodal Officer for Operationalising this SOP

The concerned Ward Officer shall be the designated Nodal Officer, representing the concerned ULB, for the process of slum upgradation and slum delisting in its jurisdiction.

5. Process Flow for Delisting of slums in Odisha

A step-by-step process flow diagram necessary for upgradation and delisting of a slum in Odisha is illustrated below (Figure 1).

Figure 1
Process flow for upgradation and delisting of slums



End Notes:

- a. List of slums to be maintained at ULB level, as per Annexure 1
- b. Participatory Infrastructure Needs Assessment (PINA) format, as per Annexure 2
- c. I-GAP format as per Annexure 3
- d. Proposal format for delisting as per Annexure 4
- e. Template: Order for delisting by ULB, as per Annexure 5
- f. Template: Resolution for conversion of SDA to RWA, wherever applicable, as per Annexure 6.
- g. Template: Resolution for change of name of the habitation (erstwhile slum) as per Annexure 7

6. Outlining Detailed Steps to Upgrade and Delist Slums in Odisha

STEP A



Identification and Listing of Slums

- The Urban Area Slum Redevelopment & Rehabilitation Committee (UASRRC) constituted under the Odisha Land Rights to Slum Dwellers (LR) Act, 2017 mandates the ULB to identify all the slums within its jurisdiction.
- Notwithstanding anything contained in the Census or ULB categorization of slums, the ULB shall identify all the slums based on the definition under Section 2 (r) of the LR Act, 2017 as:
- A compact settlement of at least 20 households with a collection of poorly built tenements, mostly of temporary nature, crowded together usually with inadequate sanitary and drinking water facilities in unhygienic conditions, which may be on the State Government land in an urban area.
- A list of all slums shall be maintained at the ULB level in a record as per Annexure 1.

STEP B



Undertake Participatory Infrastructure Needs Assessment (PINA) at slum level for primary infrastructure facilities

- Periodic slum level Participatory Infrastructure Needs Assessment (PINA) shall be undertaken by the concerned Ward Officer, on behalf of the ULB and the Slum Dwellers' Association (SDA)/Resident Welfare Association (RWA). The PINA will cover the status of access to the primary infrastructure specifically i) water supply, ii) pucca roads, iii) pucca storm water drainage, iv) street lights, v) access to toilet facilities and vi) in-house electricity.
- The survey shall consist of: i) Group Discussion ii) Discussion with office bearers of SDA/RWA. Format for capturing slum level data is enclosed as Annexure 2.
- The concerned Ward Officer on behalf of the ULB shall undertake the assessment through field visits and discussions with the residents. The concerned Ward Officer shall be the Nodal Officer for PINA of slums within its jurisdiction.
- The concerned Ward Officers and SDA/RWA will be supported by a team deputed by the ULB. This team may comprise of a ULB Engineer, city-level volunteers, Jaga Fellow (if available) Community Organisers and ULB MIS expert or may include any other officer as ULB may deem fit.

STEP C



Prepare I-GAP to assess the infrastructure gap at slum level and to plan for slum upgradation projects

- An Infrastructure Gap Assessment Profile (I-GAP) shall be developed as per the standardised framework placed in Annexure 3 by the ULB in close coordination with the concerned Ward Officer. The requisite information in administering I-GAP will be filled in from the data collected using Annexure 2. This tool will be used to objectively assess the vulnerability of the slums in terms of the availability of the primary infrastructure (as defined at Step B) across the slums.
- If any slum is identified with adequate infrastructure as per Annexure 3, the slum may directly be taken up for delisting.
- Based on the specific primary infrastructure gaps identified for upgradation in the slums using I-GAP, the concerned Ward Officer, on behalf of the ULB will initiate the preparation for upgrading slum level infrastructure.

STEP D



Execution of slum upgradation projects

- The slum upgradation projects shall be executed under the supervision of the Ward Officer on behalf of the ULB. The concerned SDA/RWA will be the Implementing Partner(IP) for these slum upgradation work. The details of the execution modalities of slum upgradation projects and involvement of IP will be shared by State Government from time to time.

STEP E



Completion of slum upgradation projects

- The Ward Officer on behalf of the ULB, shall ensure the completion of the slum upgradation projects.

STEP F



Delisting Proposal submitted by SDA for evaluation by ULB

- The SDA/RWA may pass a resolution stating that the slum is eligible for delisting after taking stock of the available and/or improved primary infrastructure in the slum.
- SDA/RWA shall prepare the proposal for delisting as per the format provided in Annexure 4. The ULB shall direct the concerned Ward Officer to communicate upgradation of primary infrastructure facilities.
- The SDA/RWA will submit the respective proposal for delisting the concerned slum for evaluation to the ULB.
- The ULB shall evaluate the delisting proposal based on six primary infrastructure facilities as per Annexure 4. The ULB may undertake the evaluation either based on field level verification or its observations or a combination of both. The proposal will then be passed by a Council resolution.
- Subsequently, the same may be forwarded to the Urban Area Slum Redevelopment & Rehabilitation Committee (UASRRC) under the Odisha Land Rights to Slum Dwellers Act, 2017 for delisting.
- If found unsatisfactory in its evaluation of the delisting proposal, the ULB through the concerned Ward Officer may send back the proposal to the SDA/RWA with requisite comments and observations for attaining adequate level of infrastructure works in the slums.

STEP G



Delisting Procedure

- UASRRC shall constitute a Delisting Scrutiny Sub-Committee (DSC) to validate the slum delisting recommendations received from SDA/RWA through ULB. The DSC shall consist of the following members:
 1. One Senior Officer to be nominated by Collector- Chairperson
 2. President & Secretary of SDA/ Resident Welfare Association (RWA) from the concerned slum-Member
 3. One Civil Society representative nominated by District Collector for the entire ULB-Member
 4. One educationist nominated by Collector for the entire ULB-Member.
 5. Executive Officer (EO) /Commissioner/any senior officer of the concerned ULB-Member Convener
 6. Other Invited members as the Chairperson may deem fit.
- The Delisting proposal shall be passed to DSC by the UASRRC to validate the slum upgradation work.
- The DSC, based on its observations, may either refer to the SDA/RWA and ULB through UASRRC, to take up actions to upgrade the infrastructure or may validate the process of delisting, as the case may be.
- Upon validation of the process of delisting, the UASRRC will issue a public notice inviting objections to the change of status of the slum within a period of 15 days and the same shall be displayed at the slum, ward office and ULB office.
- Suitable actions shall be taken by the UASRRC to address the objections received and if necessary, the delisting proposal will be re-examined in the light of objections received.
- Upon redressing of the objections, if any, UASRRC will direct the concerned ULB to issue an order for delisting of the slum.
- Upon issuance of the order by the ULB as per Annexure 5, a copy of the delisting order will be sent to SDA/RWA through the concerned Ward Officer and UASRRC, each.
- The concerned SDA will subsequently pass a resolution converting the SDA to RWA, as per Annexure 6, with an intimation to the ULB through the concerned Ward Officer.

STEP H



Renaming of the habitation & incorporation in the ULB & Other records

- Upon formal delisting of the slum by the ULB, the RWA may seek change of name of the erstwhile slum through a resolution, as per Annexure 7.
- The ULB through the concerned Ward Officer shall take following actions for incorporation of changed name:
 - Necessary corrections in the ULB and other records,
 - Publication of change of name in the local Newspaper
 - Gazette notification will be made to that effect and
 - Intimation to the Postal authorities informing the changes.

Format for Participatory Infrastructure Needs Assessment (PINA)

(This format will be used to conduct a Participatory Infrastructure Needs Assessment (PINA) in all the slums of the ULB.)

District Name:..... **ULB Name**.....

1. Objective:

- Preparing a baseline of slum information & infrastructure gap
- Basis for preparing Slum Upgrading Plans
- Basis for preparing Infrastructure Gap Assessment Profile (I-GAP)

2. Methods to be used:

- Group Discussion: At least 2 Group Discussions in each slum
- Discussion with Office Bearers of SDA/RWA

3. Team Composition:

- Ward Officer (nodal survey officer)
- ULB Community Organiser (CO) + ULB Engineer + SDA/RWA Office Bearers & Members + JAGA Fellows (wherever available)

4. Discussion Pointers for conducting Group Discussion

Table 1 : General information about the slum

A. GENERAL PROFILE	
1. Ward No.	
2. Slum name as per ULB record	
3. Slum name as per local community (if different from the ULB record)	
4. Total no. of slum households	
5. Total inner road/ street length in the slum (in km)	
B. DWELLING UNIT TYPE	
6. Total no of Dwelling Units	
7. No. of Pucca houses	
8. No. of Semi-Pucca houses	
9. No. of Kutchha houses	

Table 2 : Primary infrastructure facilities in the slum

A. WATER SUPPLY		
1. Is piped water supply available at the slum street level? (inside slum area) [YES/NO] If NO, move to Q3		
2. Dwelling units with a water supply pipeline at the street level	Number:	Percentage:
3. Which is the primary source (if No in Q1)/supplementary source (if Yes in Q1) of potable water supply for residents? (Public tap – 01; Tube well – 02; Open well – 03; Pond/river/canal – 03; Bore well – 04; other – 05)	Remarks:	
B. PUCCA ROADS		
4. Dwelling Units having access to public road/street (within slum)	Number:	Percentage:
5. Length of inner pucca road/streets (in Km)	Length:	Percentage:
C. PUCCA STORM WATER DRAINAGE		
6. Dwelling Units connected/discharging to pucca drains	Number:	Percentage:
D. STREET LIGHTS		
7. Functional street lights	Number:	Percentage:
8. Street length covered by functional street lights (in Km)	Length:	Percentage:
E. ACCESS TO TOILET FACILITY		
9. Dwelling units with septic tank/pit/sewer system and functional IHHL	Length:	Percentage:
10. No of HHs having access to toilets (IHHL + CT/PT)	Length:	Percentage:
11. No. of community toilets		
12. No. of seats available in community toilets		
F. IN-HOUSE ELECTRICITY		
13. Dwelling units having individual authorised electricity connection	Number:	Percentage:

Table 3 : Solid waste disposal facilities in the slum

SOLID WASTE DISPOSAL	
Door-to-door collection of garbage and road cleaning taking place (Yes/No)	

Framework for preparing I-GAP (Infrastructure - Gap Assessment Profile) at slum level

Introduction

I-GAP is a decision-making tool for the ULB to objectively strategize the intervention in slums. This assessment has to be done for all the slums listed as per Annexure 1, drawing on the data from Annexure 2. This document will be the basis for identifying primary infrastructural gaps which require upgradation, before a slum settlement is taken up for delisting. The Ward Officer will be responsible for preparing the I-GAP on behalf the ULB and with inputs from SDA/RWA. The Ward Officer will also remain responsible for informing the SDA/RWA about the slum level score in his/her jurisdiction by displaying the same at the slum level. This tool will be useful:

- To assess the infrastructure gap at the slum level and help the ULB in developing an informed multipronged and phasing strategy for delisting.
- To plan for slum upgradation projects addressing the gaps.

i. Basic Profiling of the Slum

A basic profile for each slum will be created, from data collected through PINA at Annexure 2.

Table 1 : Slum Profile

Sl. No.	Categories	Data
1	City Name	
2	Ward No.	
3	Slum Name	
4	No. of slum households	
5	No. of Dwelling Units	
6	No. of Dwelling Units	
7	No. of Pucca Houses	

ii. Scores for I-GAP

Table 2 will be used to score the slums based on availability of the six primary infrastructure facilities.

Table 2: Parameters for Assessing Infrastructure Gap in Slums

A. Water Supply

% of HHs with water supply pipeline in the Street = (No. of HHs having access to water supply pipeline in the street/Total no. of households) x 100

(Data Source: Q2, Table 2 in Annexure 2)

Percentages (%)

B. Pucca Road

% of total pucca road length = (Total pucca road length/Total road length) x 100

(Data Source: Q5, Table 2 in Annexure 2)

C. Pucca Storm Water Drainage

% coverage of pucca drains = (No of HHs connected/discharging to pucca drains/Total no. of households) x 100

(Data Source: Q6, Table 2 in Annexure 2)

D. Streetlights

% of street length with functional street lights = (Length of street with functional street light/Total internal street length) x 100

(Data Source: Q7, 8, Table 2 in Annexure 2)

E. Access to Toilet Facilities

% of HHs having access to safe functional toilet = {(No. of HHs with IHHL for exclusive use + no of HHs having access to CT/PT)/total number of households in the slum} x 100

(Data Source: Q9,10, Table 2 in Annexure 2)

F. In-house Electricity

% of households having individual authorised electricity connection = (number of HHs with authorised electricity connections/the total number of households in the slum) x 100.

(Data Source: Q13, Table 2 in Annexure 2)

Total slum score (Average of percentage of coverage of six primary infrastructure facilities)

iii. Summary of slum I-GAP scores at the City Level

A summary of all the slum scores is drawn out (Table 3) for comparing the scores across all the slums in the city. This table will identify slums with a score greater than or equal to 80% across the six primary infrastructure facilities which may be prioritized for delisting.

Table 3: Summary of Slum IGAP Scores at the City level

Slum Name	Ward Number	Total Slum level score (Average of percentages of coverage of the six primary infrastructure facilities - Refer to Table 2)	Identified for Delisting, if any (if the slum level score is $\geq 80\%$ then Y, else N)
Slum 1			
Slum 2			
Slum 3			
Slum 4			
Slum 5			
Slum 6			

Annexure 4**PROPOSAL FOR DELISTING OF SLUM**

District Name..... ULB Name.....

1. Slum Name :

2. Location :

3. Number of Households :

4. Infrastructure Facilities: (tick option)

Sl. No.	Parameters	Participatory Infrastructure Needs Assessment Conducted	Slum upgrading projects Completed
4.1	Water Supply	Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input type="checkbox"/>
4.2	Pucca Roads	Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input type="checkbox"/>
4.3	Pucca Storm Water Drainage	Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input type="checkbox"/>
4.4	Street lights	Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input type="checkbox"/>
4.5	Access to toilets facilities	Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input type="checkbox"/>
4.6	In-house electricity	Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/> NA <input type="checkbox"/>

CONCLUSION

Based on assessment of primary infrastructure by SDA/ RWA on the abovementioned parameters, the members of ____ (slum name) SDA/RWA unanimously resolve to pass a resolution proposing the de-listing of the ____ (slum name). The framework for resolution has been placed at Annexure A.

President

____ SDA/RWA

Secretary

____ SDA/RWA

Treasurer

____ SDA/RWA

Submitted to:

Observations by Commissioner/ E.O. of Municipal Corporation/Municipality/ NAC:

Sl. No.	Infrastructure facilities	Before Upgradation based on I-GAP in % (refer Annexure 3)	After upgradation
a.	Water Supply		
b.	Pucca Roads		
c.	Pucca Storm Water Drainage		
d.	Street lights		
e.	Access to Toilets facilities		
f.	In-house electricity		

Based on the verification, of the primary infrastructure on the abovementioned parameters, by the _____ Municipal Corporation/ Municipality/ NAC, _____ (slum name) in Ward Number ____ has qualified/not qualified for delisting.

Pursuant to Municipal Corporation/ Municipality/ NAC Council Resolution No. ____/2020 dated _____ (Copy attached of **Annexure B**) the _____ (slum name) is recommended/not recommended for delisting.

Ward Officer/Slum Improvement Officer

Commissioner/E.O.

Submitted to:

Observations by DSC Constituted under UASRRC:

Recommended/Not Recommended

_____ (Chairperson)

_____ (Member Convenor)

Signatures & designation of all other members of DSC:

_____ (Member)

_____ (Member)

_____ (Member)

_____ (Member)

Ratification by UASRRC

Recommended/Not Recommended

Signature of the Collector

PROCEEDINGS OF THE MEETING OF THE EXECUTIVE COMMITTEE OF SDA/ RWA FOR DELISTING OF SLUMS

District..... **ULB**..... **Slum**.....

Date & Time: _____; ____ AM/PM

Place: _____

A meeting of the -----SDA/RWA was organised under the Chairpersonship of Ms. /Mr. _____ to discuss the proposal for delisting of _____ (slum name), Ward No: ____ . The list of members present in the meeting with their signatures/thumb impressions is attached.

The following points were discussed and resolution was passed:

Resolution No: ____/____ 2020

Assessing the primary infrastructure, the members present discussed and resolved that the _____ (slum name) should be proposed for delisting.

We, all members hereby agree to the above decision.

List and Signature of members in the meeting

Sl. No.	Name of the Member	Designation	Signature/Thumb Impression
		President	
		Treasurer	
		Member	
		Member	
		Member	
		Member	
		Member	

PROCEEDINGS OF THE SPECIAL MEETING OF THE COUNCIL OF ULB OF..... DISTRICT FOR APPROVING PROPOSAL OF SLUM DELISTING

District..... ULB..... Slum.....

A special body meeting of the _____ Municipal Corporation/ Municipality/ NAC was held under the chairmanship of Mr./Mrs. _____, _____ (Mayor/Dy. Mayor) _____ Municipal Corporation, _____ (Chairperson/Vice Chairperson) _____ Municipality/NAC, dated _____ at _____ (time) _____ in the Corporation/ Municipality/NAC Council Hall. The following Corporators/Councillors were present in the meeting:

- 1.
- 2.
- 3.

The Municipal Commissioner/Executive Officer of _____ Municipal Corporation/ Municipality/NAC also present during the meeting.

The Chairman welcomed all the Corporators/ Councillors and asked the Commissioner/ Executive Officer to initiate the proceedings of the meeting.

Resolution No: ____/____ 2020

A proposal received from the SDA/RWA, _____ (slum name) Letter No. ____ /dated _____ for delisting the----- slum (name) based on six infrastructure development parameters, i.e., water supply, pucca roads, pucca storm water drainage, street lights, access to toilet facilities and in-house electricity connection (as identified in SOP for Upgradation and Delisting of slums in Odisha, G.O. ____/2020), was placed and thoroughly discussed. After detailed discussion, the council unanimously resolved to recommend/not recommend for delisting the _____ (slum name) from the list of the slums of _____ Municipal Corporation/Municipality/NAC.

It was decided that this decision with be communicated to State Government by the concerned Commissioner/Executive Office within 7 days of this meeting.

The meeting ended with vote of thanks to the members present.

Signature

(Mr./Mrs.-----)

Mayor/Chairperson seal

..... MUNICIPAL CORPORATION/ MUNICIPALITY/ NAC

Office order no:

Date:

In exercise of the powers under S. 26 r/w S. ____ of the Odisha Municipal Corporation Act, 2003 (Odisha Act 11 of 2003)/ S. 374A r/w S. ____ Odisha Municipality Act, 1950 (Odisha Act 23 of 1950), _____ Municipal Corporation/ Municipality/ NAC hereby delist the _____ (slum name) in Ward No. ____ having been validated and ratified by the Urban Area Slum Redevelopment and Rehabilitation Committee, _____ (city name) constituted under the Odisha Land Rights to Slum Dwellers Act, 2017.

By Municipal Commissioner/EO/Administrator

_____ Municipal Corporation/ Municipality/ NAC

Copy submitted for kind information and necessary action, to:

1) Concerned SDA/RWA

2) Concerned Ward Officer and

UASRRC, _____ (city name)

Annexure 6**PROCEEDINGS OF THE MEETING OF THE EXECUTIVE COMMITTEE OF
SDA FOR CONVERSION OF SDA TO RWA**

District..... ULB..... Slum.....

Date & Time: _____; ____ AM/PM

Place: _____

A meeting was organised under the Chairpersonship of Ms. /Mr. to discuss the proposal for change of name of _____ (slum name) Slum Dwellers Association to _____ Resident Welfare Association in Ward No: ____ under _____ Municipal Corporation/Municipality/NAC. The list of members present in the meeting with their signatures/thumb impressions is attached. The following points were discussed and resolution was passed:

Resolution: ____/____ 2020

Pursuant to the Delisting Order No. ____/2020 dated _____ issued by _____ Municipal Corporation/Municipality/NAC, the members present discussed and resolved that the _____ (slum name) SDA should be converted to _____ RWA with immediate effect.

We, all members hereby agree to the above decision.

List and Signature of members in the meeting

Sl. No.	Name of the Member	Designation	Signature/Thumb Impression
		President	
		Treasurer	
		Member	
		Member	
		Member	
		Member	
		Member	

PROCEEDINGS OF THE MEETING OF THE EXECUTIVE COMMITTEE OF SDA/ RWA FOR CHANGING NAME OF 'ERSTWHILE' SLUM

District..... ULB..... Slum.....

Date & Time: _____; ___ AM/PM

Place: _____

A meeting was organised under the Chairpersonship of Ms. /Mr. to discuss the proposal for change of name of slum earlier known as ___ to ___ in Ward No: ___ under _____ Municipal Corporation/Municipality/NAC. The list of members present in the meeting with their signatures/thumb impressions is attached. The following points were discussed and resolution was passed:

Resolution: ___/___2020

Pursuant to the delisting notification ___/2020; dated ___ issued by ___ Municipal Corporation/Municipality/NAC along with the conversion of SDA to RWA via Res ___/2020 dated ___ issued by ___ SDA now ___ RWA, the members present discussed and resolved that the name of the SLUM/RWA will be changed to _____.

We, all members hereby agree to the above decision.

List and Signature of members in the meeting

Sl. No.	Name of the Member	Designation	Signature/Thumb Impression
		President	
		Treasurer	
		Member	
		Member	
		Member	
		Member	
		Member	

Enclosed as above

Copy for kind information and necessary action, submitted to:

- 1) Municipal Corporation/Municipality/NAC
- 2) Postal Department
- 3) Revenue Department
- 4) District Town Planning and
- 5) Concerned Urban Development Authority



Bronze Award Winner 2019



World Habitat Awards 2019

Bronze Award

Housing and Urban Development,
Government of Odisha
Odisha Liveable Habitat Mission

A handwritten signature in black ink, reading "David Ireland".

David Ireland
Chief Executive
World Habitat

A handwritten signature in black ink, reading "Leilani Farha".

Leilani Farha
UN Special Rapporteur
the right to adequate housing

